# Integrated Behavioral Health Action Coalition (IBHAC)

September 15, 2023 | 9:00 AM - 10:30 AM



9:00 AM	WELCOME & PARTNER ANNOUNCEMENTS	Ali Hayes, HIP
9:05 AM	SANTA CRUZ COUNTY HEALTH SERVICES AGENCY Children & Youth Behavioral Health (CYBH) Continuum of Care	Monica Morales, MPA, Director County of Santa Cruz - Health Services Agency Tiffany Cantrell-Warren, MBA, BH Director Lisa Gutiérrez Wang, PhD , Children's BH Director Karen Kern, MPA, Deputy Director County of Santa Cruz - Behavioral Health
9:30 AM	IBHAC WORKFORCE SUB-MEETING PRESENTATION Folding BH workgroup into IBHAC	Jasmine Najera, Chief Executive Officer Pajaro Valley Prevention & Student Assistance Hayley Mears Workforce Development Program Manager, HIP
9:50 AM	INTENSIVE OUTPATIENT COUNSELING PROGRAM FOR SUICIDALITY The Care Core: Overcoming Suicidality	Bill McCabe, LMFT, Chief Executive Officer Family Service Agency
10:15 AM	CLOSING & APPRECIATIONS	Ali Hayes, HIP



People living with suicidal ideation can be treated as dangerous even in non-crisis situations. It's important to engage with suicidal people as experts on their experiencewhether that be in a crisis moment, or in long term management of care.

## **OUT OF THE DARKNESS WALK** Saturday, September 30

**Location**: Skypark, Scotts Valley, CA | **Check-In Time**: 9:30 AM

The walk is a journey of remembrance, hope, and support. It unites our communities and provides an opportunity to acknowledge the ways in which suicide and mental health conditions have affected our lives and the lives of those we love and care about.





Out of the Darkness article written by Jondi Gumz of the Scotts Valley Times

Flyer, registration link, and article linked in chat.

## **Out of the Darkness** Walk: Sept. 30

or Farah Galvez, the "Out of the Darkness" Walk on Sept. 30 at Skypark to prevent suicide is very

She lost her 24-year-old son, Trevor Theissen, in May 2022.

"He was a big part of the community,"

Trevor graduated from Scotts Valley High School in 2016. He was into art. He was a giving

person. He was an advocate who brought scootering to the skate park.

Before he spoke up, scooters were not a.m. allowed. He addressed the City Council, which helped change the rules.

Farah talks about the trifecta of suicide. Her son had a broken heart, a back to Skypark. physical ailment (kidney stone) and severe

"All of that came into play, and we lost him," she said. "He had a wonderful job. He was happy. That was the most heartbreaking part.

So Farah, who has a younger son, Wesley, a senior at Scotts Valley High, is dealing with grief and creating something positive from what happened.

"I wanted to make sure his life was not vou feel?" in vain," she said. "Hopefully we can give hope - save families from going through

he found the American Foundation Ofor Suicide Prevention — whose chief medical officer Dr. Christine Moutier spoke in Santa Cruz in March

volunteering to put together the firstever in Santa Cruz County "Out of the Darkness" walk, which is designed to raise

Her goals are 250 walkers and \$25,000 She's about halfway there, she said from a fundraiser at Woodstock Pizza, and she needs volunteers.

"I have a great committee of parents their kids knew Trevor," she said.

The walk in Scotts Valley is one of 2 in California and 410 in the nation. Check-in time at Skypark is at 9:30

Walking starts at 10:30 a.m. on a 1.8mile route that goes to Mount Hermon Road and Bean Creek Road before looping

And there is an ADA route, accessible to people using wheelchairs.

People can sign up in advance or show up and register on the day of the walk.

arah hopes this will start normalizing the conversation about mental health.

"How are you feeling today?" "What's the pain level? 1-10, how do

She's learned that pain is a factor in

When someone thinks, I just want the

pain to stop, "we need to decrease access to pills, decrease access to guns, and increase access to connectivity. Mental health, we need to talk about it, create a space where they have hope."

She added, "Just because you're not bleeding doesn't mean you're not hurting."

AFSPStaCruzCtyWalke

Coper Photo: Farah create hope rocks at the suicide prevention walk booth Aug. 20 at Scotts. Galvez and her son Trevor



Poplar Pennycoke, Lacy Rebiskie, Tamara Juracz, and Ryder Brancetelli

# Children & Youth Behavioral Health (CYBH) Continuum of Care

Prevention to Specialty Care

September 15, 2023

Mónica Morales, Health Services Agency Director

Tiffany Cantrell-Warren, Behavioral Health Director

Karen Kern, Behavioral Health Deputy
Director

Lisa Gutiérrez Wang, PhD, Children's Behavioral Health Director

## Behavioral Health Burden

### Health / Mental Health & Mental Disorders

#### County: Santa Cruz

See the Legend

**VALUE** 

COMPARED TO:

Adults Needing and Receiving Behavioral Health Care Services

58.0% (2020 - 2021)

**CA Counties** 

CA Value

(54.1%)

Prior Value (63.5%)

Trend

Adults Who Ever Thought Seriously About Committing Suicide

22.1%

(2020-2021)

**CA Counties** 

CA Value (15.6%)

Prior Value (24.1%)



Trend

ılts with Likely Serious Psychological Distress

20.4%

(2020-2021)



**CA Counties** 



CA Value (16.4%)



Prior Value (17.0%)



Trend

Age-Adjusted Death Rate due to Suicide

11.6

Deaths per 100,000 population (2019-2021)



CA Counties



CA Value (10.3)

**US Value** 

(13.5 in 2020)

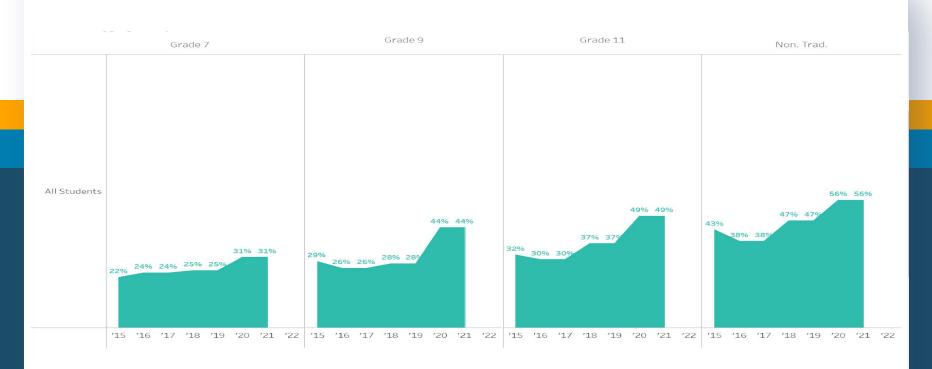


Prior Value (12.8)



Compared to California values, Santa Cruz County has a higher value, which is worse

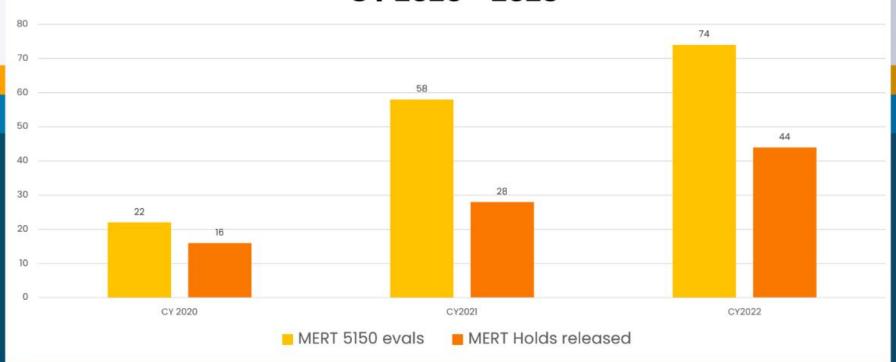
## Santa Cruz County Students - Chronic Sadness/Hopelessness in the past 12 months



## Mobile Crisis Services by Year for MERT/Y and MHLs



# Adult 5150 in Dominican Emergency Department: MERT Reassessment Evaluations CY 2020 - 2023



## THERE IS A CRISIS IN YOUNG PEOPLE'S MENTALHEALTH Consider the facts before COVID-19:



Increase in inpatient visits for suicide, suicidal ideation, and self injury

for children ages 1-17 years old, and 151% increase for children ages 10-14



Increase in mental health hospital days for children between 2006

and 2014



Increase in the rate of self-reported mental health needs since 2005



California ranks
low in the country
for providing
access to
behavioral,
social, and
development
services and
screenings

# IMPACT OF COVID: What we feared is coming to pass...

ED VISITS

Beginning in April 2020, the proportion of children's mental health-related ED visits among all pediatric ED visits increased and remained elevated through October



Compared with 2019, the proportion of mental health related visits for children aged 5 to 11 and 12 to 17 years increased approximately 24% and 31% respectively



One in for young adults between the ages of 18 and 24 say they've considered suicide because of the pandemic, according to new CDC data that paints a big picture of the nations mental health during the crisis

## RADY CHILDREN'S HOSPITAL IN SAN DIEGO:

Between FY2011 and FY2019, annual behavioral health volume has increased

1746%

From 163 visits to 3,009 visits in 8 years

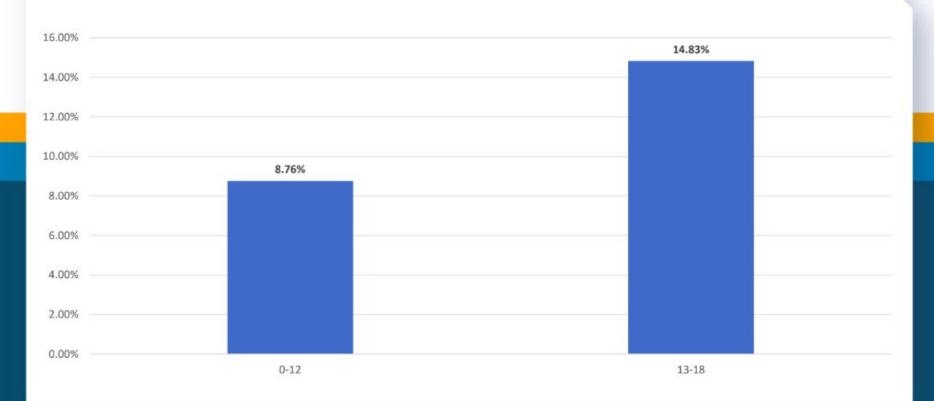
Comparatively, total Emergency Department visits has grown 23% during this same time period

#### Children & Youth Medi-Cal Service Utilization



Source: Central California Alliance for Care, Presentation, June 2023

## 2022 Medi-Cal Children & Youth Utilization, by Age



## Payment and Delivery System Reform Is Essential:

- Approximately 75% of mental illness manifests between the ages of 10 and 24. Since adolescents have the lowest rate of primary care utilization of any demographic group, it makes early warning signs difficult to detect.
  - Provider shortages at the PCP and mental health practitioner level compound the challenge.
- Diagnosis-driven models are only appropriate for some. Early identification and payor agnostic models are essential to systems change



#### How did we get here?

We have **no common framework** for defining and understanding behavioral health among and between public systems and clinical care providers.

Our public systems are **deeply fragmented** and under-resourced. Commercial payers have not effectively partnered with safety net systems.

A lack of clarity over whether mental health is an **essential benefit** or a public utility prevents commercial payers from fully engaging and cost shifts to public systems

Our definition of medical necessity is **outdated** and inconsistent with emerging trends and evidence regarding the impact of trauma and adversity on social and emotional health.

The field is young. Many clinical modalities with widespread application are less than 20 years old.

# Children's Behavioral Health Continuum Taskforce

## Where are we going?



What is our vision and road map for behavioral health in our community?



How do we build new team-based models of care that integrates fragmented safety-net systems?



What are the current behavioral health preventive and early interventions modalities and what do we need to do in our county?



How do we adopt a paradigm shift that reimagines mental health as a support for healthy development, not a response to pathology.

#### Children's Behavioral Health Continuum Taskforce

- Convening since January 2023
- **Group objective**: establish countywide vision for behavioral health continuum, with focus on prevention and early intervention.
- Initial Outputs focusing on strengthening communication and standardizing procedures in behavioral health systems of care
  - MOU and Universal Release of Information forms
  - MERTY protocols
  - Combined workforce training

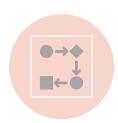
#### Future Output

- Behavioral health Continuum Three Year Roadmap
  - System gaps and opportunities
  - Countywide priorities, including policies, infrastructure and programming
  - Accountability: roles, responsibilities, and commitments

## Children's Continuum Project Overview



Map the current Children & Youth Behavioral Health (CYBH) continuum of care in Santa Cruz County, produce visual "snapshot"



Produce a high-level report that provides a **roadmap** for future collaboration, planning, and system improvements that **shift** the focus upstream to preventive and early intervention

## **Current Step**

## CYBH Landscape Analysis

June-Aug 2023

- Review existing data
- Synthesize in brief visual

#### Additional Data Collection

Aug-Oct 2023

 Collect additional data as needed (limited # listening sessions, informational interviews)

#### Roadmap Report

Oct-Dec 2023

 Develop high-level roadmap to guide future action

# Behavioral Health Landscape in Santa Cruz County

## **Current System Challenges**



#### 1. Compartmentalized Systems

- Eligibility & access driven by funding sources & mandates
- No systemwide standards & protocols
- Silos and lack of alignment between systems
- Lack of clarity about roles, responsibilities, funding sources

#### 2. Limited Resources & Services

- Needs outweigh the resources and funding available
- Gaps across the continuum in access, affordability
- One time funding & services

#### 3. Workforce Challenges

- Turnover, hiring difficulties affecting County and community-based organizations (CBOs)
- Limited qualified staff, especially multilingual
- "Broken pipeline"

#### **4. Compounded Pressures**

- Increased level of need and intensity post-COVID
- Cumulative effects of other system and workforce challenges create roadblocks



## CYBH Continuum of Care: Medi-Cal Behavioral Health (BH) Care System

Preventive & Early Intervention Services

Primary Care
School-based BH Care
Community-based BH Care

Non-Specialty Mental Health Services

> Outpatient Behavioral Health Care

<u>Specialty</u> Mental Health Services & Drug Medi-Cal

Intensive,
Non-residential BH
Care, Crisis Response
& Stabilization

Intensive, Residential BH Care

Adapted from State of California Department of Health Care Services, Assessing the Continuum of Care for Behavioral Health Services in California (2022)



# CYBH Continuum of Care: Medi-Cal Behavioral Health (BH) Care System

Preventive & Early Intervention Services

**Community-based BH Care** 

#### Primary Care School-based BH Care

- Primary care wellness/behavioral health checks
- Health & developmental screens, tests, immunizations
- · Behavioral health education
- Wellness Centers (schools & CBOs)
- New Medi-Cal benefits (e.g., Dyadic, Family Therapy)
- New Medi-Cal provider classes (Peer Specialists, CHW, Doulas, Wellness Coaches, Interns/Associates)

Non-Specialty Mental Health Services

#### Outpatient Behavioral Health Care

- Mental health evaluation and treatment (individual, group, family therapy)
- Psychological and neuropsychological testing to evaluate mental health condition evaluations
- Outpatient services to monitor drug therapy
- · Psychiatric consultation
- Integrated behavioral health in health systems
- Outpatient laboratory, drugs, supplies, supplements
- · New Medi-Cal benefits & provider types
- School-based mental health services

#### <u>Specialty</u> Mental Health Services & Drug Medi-Cal

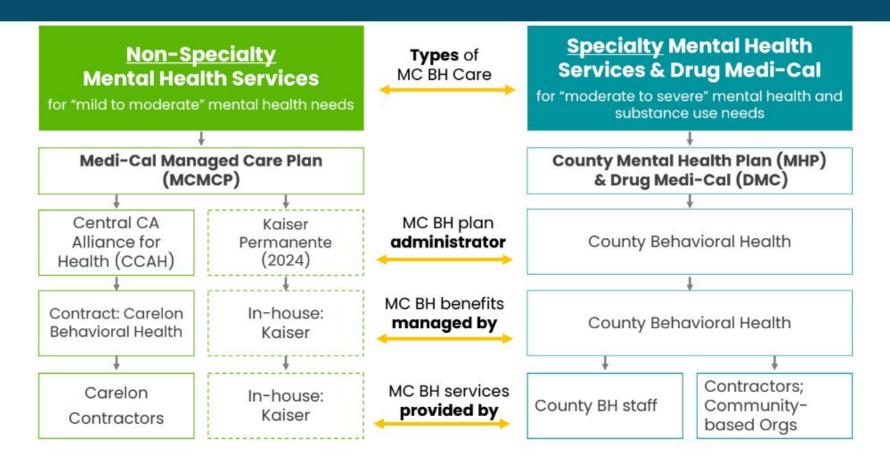
#### Intensive, Nonresidential BH Care, Crisis Response & Stabilization

- Mental health evaluation and treatment (assessment, treatment planning, individual therapy, family therapy)
- · Crisis call centers
- Mobile Emergency Response Team – Youth (MERTY)
- · Peer-based crisis respite
- Intensive Care Coordination
- Intensive Home-based Services
- Outpatient substance use services

#### Intensive, Residential BH Care

- Crisis stabilization units
- Psychiatric emergency programs
- Short-term residential therapeutic program (STRTP)
- Medically monitored intensive inpatient services
- Psychiatric residential treatment
- Sobering centers

## Non-Specialty and Specialty Mental Health Services



## Current "Entryway" to Medi-Cal BH Services...

#### **Carelon Access Team**

process PCP referrals and direct requests for service

## Non-Specialty Mental Health Services

for "mild to moderate" mental health needs

#### Carelon (and Kaiser) provides:

- Assessment
- Refers to contractors for Non-Specialty Mental Health services if "mild to moderate" needs (FQHCs, etc)
- Refer to County Behavioral Health for Specialty Mental Health
   Services

County Access Team or Contracted
Partners\* assess and link to most
appropriate services available

#### <u>Specialty</u> Mental Health Services & Drug Medi-Cal

for "moderate to severe" mental health and substance use needs

#### **SMHS Staff** provide

- Assessment
- Specialty Mental Health Services if "moderate to severe" needs
- Refer to Carelon (and Kaiser) for Non-Specialty Mental Health Services

#### **Contracted Providers**

- Encompass\*
- PVPSA\*
- Parents Center\*
- Volunteer Center
- Haven of Hope
- · Pacific Clinics
- The Lotus Collaborative
- Coastal Turning Points

## Where is Santa Cruz County Now in Crisis Services?

#### **We Have:**

- 1. Some Mobile Crisis Capacity
- A 988 Call Center with Referral Capacity
- 3. Some Receiving Center Capacity
- 4. Suicide Prevention Best Practices

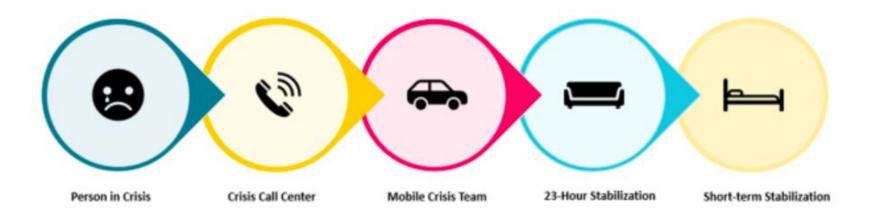
#### We Need:

- 1. 24/7 Mobile Crisis Response
- 2. Call Center with Dispatch Solution Directly to Mobile Crisis Teams
- 3. Dedicated Receiving and Crisis Support for Youth
- 4. Peer Support Specialists Integrated into Model

### **Pillars of the Crisis Now Model**

High Tech Crisis Call Center 24/7 Mobile Outreach Crisis Teams

Facility-based Crisis Center Evidencebased Practices



### Children's Crisis Residential & Stabilization Unit

- Support youth in crisis locally:
  - 8-bed Crisis Stabilization Unit (CSU)
  - 16-bed Crisis Residential Program (CRP)
- 30,220 SF 2-Story Building
  - 20,437 SF Parcel
  - Built 2001
  - 100% Grant Funded



## Behavioral Health Transformation

## Key Opportunities for Alignment & System Change

#### Mental Health Transformation

- Health systems and behavioral health integration
  - Dyadic behavioral health benefits
- Parent education and engagement
- Youth behavioral health & wellness infrastructure

## Statewide Policy & Funding Changes

- CalAIM
- Children & Youth Behavioral Health Initiative (CYBHI)
- Community School Partnerships
- School-linked BH Services
- No Wrong Door
- SB 326: Mental Health Services Act (MHSA) Reform
- AB 531: General obligation bond (BH treatment, housing

## 4. Investments in Workforce Pipeline

- New Medi-Cal provider classes (Peer Specialists, CHWs, Doulas, Wellness Coaches)
- State-level investments in BH workforce development

## **Next Steps**

## CYBH Landscape Analysis

June-Aug 2023

- Review existing data
- Synthesize in brief visual

#### Additional Data Collection

Aug-Oct 2023

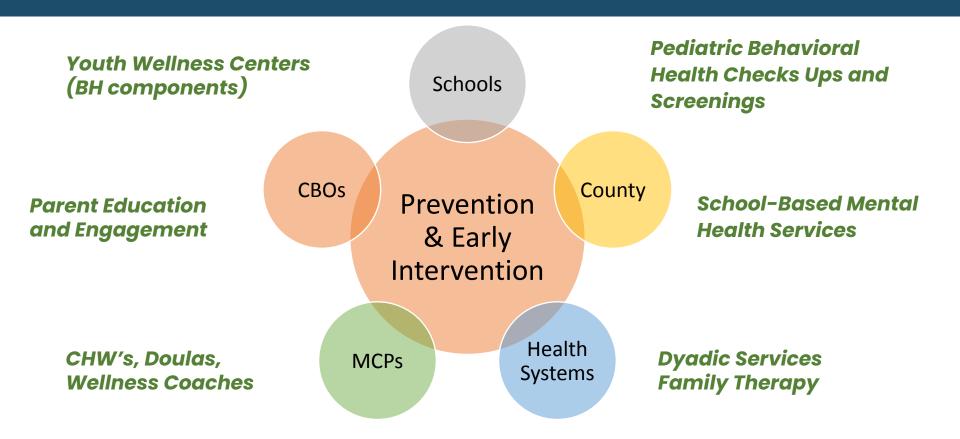
 Collect additional data as needed (limited # listening sessions, informational interviews)

#### Roadmap Report

Oct-Dec 2023

 Develop high-level 3 year - roadmap to guide future action

## Moving Upstream will Require Bolstering Current Systems from Crisis to Prevention Modalities



### **Curiosities**

What do <u>we</u> (as partners, a community) need to **know or** understand better to collectively address system gaps <u>and</u> shift our focus upstream?

I wonder... What if we...? How might we...?

#### Resources

#### Local

- SCC Mental Health Services Act (MHSA)
   Three-Year Plan (2023-2026)
- <u>SCC Civil Grand Jury Report</u>: Diagnosing the Crisis in Behav. Health
- SCC Behavioral Health MHSA Innovative Project Plan (<u>Crisis Now</u>)
- Santa Cruz COE <u>Community Resiliency</u> Initiative
- MOU & Release of Information (ROI)
   Subcommittee Meetings

#### **State**

- CalAIM documents
- <u>California's Children & Youth Behavioral</u>
   <u>Health Ecosystem</u> (Breaking Barriers)
- Children & Youth Behavioral Health Initiative (<u>CYBHI</u>)
- Governor Newsom's Master Plan for Kids' Mental Health
- Governor Newsom's Transformation of Behavioral Health Services
- Medi-Cal briefs, fact sheets
- California Childrens Trust <u>https://cachildrenstrust.org/</u>

Questions or Comments



# IBHAC Workforce

IBHAC Quarterly Meeting Sept. 15, 2023



## 

Coming together is a beginning.
Keeping together is progress.
Working together is success.

-Henry Ford



Motivo offering rural/underserved communities a 25% discount on hourly supervision rates:

- 3 organizations signed up
- 19 associate-level clients

HCAI Health Professions Pathways Program (HPPP) Grant

- Collaborative application with UCSC & Cabrillo College
- Funding 20 summer internship
- Employer engagement

Santa Cruz County Office of Education survey student interest on Mental Health, Counseling and Wellness Career Pathway Program



# IBHAC Workforce Sub-Meeting Facilitator Jasmine Nájera, LCSW, CEO Pajaro Valley Prevention and Student Assistance

### **Importance of Gathering:**

- Creating a community with a shared vision to increase local workforce development pathways
- Collaborative partnership and sharing of resources/opportunities
- Decrease working in silos
- Building bridges for community impact through professional partnerships and commitment to increasing our local workforce

#### **Community Impact:**

- Increased opportunities for specialized training tracks
- Increase potential for mentoring for greater impact
- Financial supports to grow workforce via HCAI funding
  - Growing our own

#### **ENGAGEMENT OPPORTUNITIES**



#### **IBHAC WORKFORCE SUB-MEETING**

TUESDAY OCT. 17TH
ONLINE
10-11AM
NOV. TBD

Host an intern if HCAI HPPP Grant is awarded





High-Road Training Partnership (HRTP)
Resilient Workforce Program (RWP)
Grant

# \$500,000

Funding the Health Workforce Council for 3 years.

### **Deliverables**

13

Health Workforce Council Meetings

~50-75

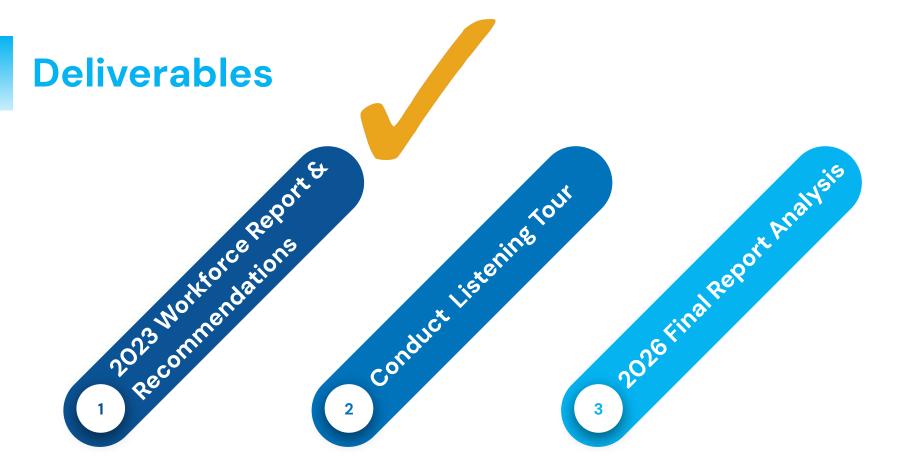
Workgroup Meetings

3

HIP Annual Community Forum

3

Professional Development Conferences



Cabrillo College **CSU Monterey Bay** Central CA Alliance for Health Community Health Trust of Pajaro Valley **Dientes Community Dental** Dignity Health Dominican Hospital **Encompass Community Service Health Career Connection** Health Improvement Partnership Behavioral Health **Hospice of Santa Cruz County** Hospital Council of Northern and Central California Janus of Santa Cruz Kaiser Permanente Pajaro Valley Prevention and Student Assistance Pajaro Valley USD Career Technical Education Salud Para La Gente Santa Cruz Community Health Santa Cruz County Health Services Agency Sutter Health Watsonville Community Hospital



Who should be included in the next healthcare workforce listening tour April - June 2024?





# Reflections

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# Thanks!

### hipscc.org/workforce hmears@hipscc.org

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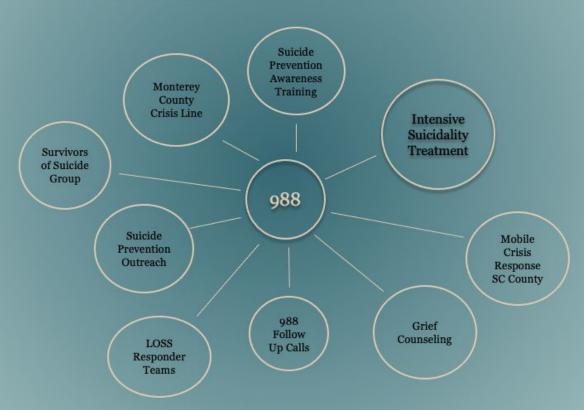
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# Family Service Agency of the Central Coast



#### **Suicide Prevention & Treatment**







### **The Care Core: Overcoming Suicidality**

- Intensive Outpatient Treatment for Suicidal Clients
- Utilizing the Collaborative Assessment and Management of Suicidality treatment protocol (CAMS)
- 2-3 sessions per week for 8-12 weeks
- Current capacity is 4 clients
- Utilize licensed and associate licensed clinicians to implement the program
- Two clinical supervisors oversee the services.
- Integration with 988 responders

- Services available for youth and adults implementing both the CAMS and CAMS for Teens treatment protocol
- Accepted Central Coast Alliance Medi-Cal and sliding scale fee for service.
- In person and telehealth
- Office locations: Santa Cruz and Salinas
- For services contact: 831 423-9444, clientservices@fsa-cc.org
- Administrative questions:
   Bill McCabe, LMFT, mccabe.b@fsa-cc.org
   831 430-6583





### **CAMS - Collaborative Assessment and Management**

- Comprehensive treatment protocol for assessment, treatment planning, tracking client stability and producing positive clinical outcomes
- Evidence-based outcomes: 10+ peer reviewed papers demonstrate effectiveness in reducing suicidal ideation and suicide attempts
- Quickly reduces suicidal ideation in 6-8 sessions
- Reduces overall symptom distress, depression, changes suicidal cognitions, and decreases hopelessness
- Decreases Emergency Department (ED) visits

- Utilizes Suicide Status Form for the program's clinical basis
  - Combines psychological measures correlated with suicide ideation and behavior
  - Used in each session
  - Measures: psychological pain, stress, agitation, hopelessness and self-hate
- Treatment plan focuses on use of safety plan and addresses the unique drivers of the client's suicidal ideation
- Flexible across clinical orientations, clinician friendly





### **Clinical and Program Reflections**

- 11 referrals: 8 from 988, 1 from our Survivor's Healing program and 2 through our community gate.
- 4 engaged in treatment, 7 did not. 1 completed, 3 actively engaged.
- 2 on course to transition to general outpatient counseling with treatment team therapist.
- Diagnostic summary: 3 major depressive disorder, 1 dissociative identity disorder.

#### **Lessons – Needs:**

- Need for Spanish-speaking clinician. Actively pursuing grants towards this end.
- Difficult leap from 988 crisis line caller to intensive outpatient client. Adding clinicians to integrate into our follow up call team with general outpatient therapy available.
- Level of mental health distress is greater than the intended "mild to moderate" of our Central Coast Alliance Medi-Cal funding source.
- Challenges transitioning out of program.
- Need to add adjunct family therapy and parent coaching to CAMS for Teens treatment protocol.



# THANK YOU!

Please email <u>ahayes@hipscc.org</u> any flyers, registration links, or resources you would like to share with IBHAC Members